May 24, 2016

Dear Fellow Stratus Stockholders:

Your Company has delivered market-beating performance, exceeding peers, the Dow Jones U.S. Real Estate Index and the S&P 500 stock index over the past 3 and 5 years. <u>Vote the WHITE proxy card today</u> to support the continued implementation of the five-year plan, and create value for ALL stockholders. In the following pages, we highlight the case for supporting management's plans to continue executing our five-year plan in the thriving Austin market.

We need your help to ensure that Stratus can continue to execute our strategy. Please <u>vote the WHITE proxy card</u> attached to this letter to support Stratus' director nominees, which include your President and CEO, Mr. Beau Armstrong, and Mr. Charles Porter, a longtime expert in the hospitality industry.

A vote FOR Stratus' nominees, Messrs. Armstrong and Porter, is a vote FOR the future value of your Company. We recommend that you disregard the false and misleading claims by a stockholder, Mr. Carl Berg, who, in our view, is attempting to elect his two director nominees to support a fire sale of your Company – to achieve his own short-term, personal, financial objectives.

Please <u>vote the WHITE proxy card today FOR</u> the Company's director nominees, who will work for the benefit of ALL stockholders, and <u>AGAINST</u> Mr. Berg's stockholder proposal. Sign, date and return the <u>WHITE</u> proxy card today.

We urge you NOT to sign any gold proxy card sent to you by Carl Berg.

The following pages address important facts about Stratus.

Sincerely,

The Board of Directors of Stratus Properties Inc.



## FACT: STRATUS HAS DELIVERED STRONG PERFORMANCE

Your company's stock price has outperformed peers, the Dow Jones U.S. Real Estate Index and the S&P 500 stock index over the past 3 and 5 years:



Your Company's pre-tax net asset value (NAV), which is based on internal asset value, continues to improve

• Stratus' pre-tax NAV increased by approximately 25% from December 31, 2014 to December 31, 2015

**Stratus' stock price appreciated approximately 24% in 2015** from the time Stratus announced the Board-approved five-year plan until the trading day *before* Mr. Berg's announcement of his proxy contest and stockholder proposal. The S&P 500 and Dow Jones U.S. Real Estate Index each declined during this period

<sup>[1]</sup> Total returns assume dividends are reinvested

<sup>[2]</sup> Peer group used for purposes of the performance graph included in Stratus' Annual Report on Form 10-K for the fiscal year ended December 31, 2015, which was comprised of the following real estate related companies: Alexander & Baldwin, Inc. (NYSE: ALEX), Consolidated-Tomoka Land Co. (NYSEMKT: CTO), Forestar Group Inc. (NYSE: FOR), The Howard Hughes Corporation (NYSE: HHC), Maui Land & Pineapple Company, Inc. (NYSE: MLP), The St. Joe Company (NYSE: JOE) and Tejon Ranch Co. (NYSE: TRC)



#### FACT: THE BOARD UNANIMOUSLY APPROVED A CLEAR FIVE-YEAR PLAN, AND IT IS WORKING

Stratus' five-year plan, in summary:

1. Strategically complete development

2. Sell assets at the right time

3. Distribute cumulative cash to stockholders

The plan was unanimously approved by the Board, <u>including by</u> <u>Mr. Berg's Board designee at the time, William Lenehan</u>

#### **Excellent Early Results:**

 In 2015, we acquired full ownership of the W Austin Hotel & Residences and completed the sales of the Parkside Village and 5700 Slaughter commercial properties resulting in a 50% increase to previously disclosed pre-tax NAV for these assets, from \$69 million to \$103 million

#### FACT: THE BOARD IS MAXIMIZING LONG-TERM VALUE FOR ALL STOCKHOLDERS



W Austin Hotel & Residences / Austin City Limits Live

The strong Austin economy supports continued asset value growth

When you bought Stratus stock, you likely recognized the significant potential of our remarkable portfolio of properties

We believe these properties, which include a mix of completed and iconic projects, undeveloped land, and projects in development, hold significant potential future value



	Hentschel & Company is a nationally recognized real estate investment banking firm			
		Hentschel's principals have advised on some of the largest and most complex real estate industry	HENTS Evaluating full range of opportunities, including a sa	Review intended le to ensure all
		transactions – valued at over \$68 billion – over the course of their careers		strategic options are considered in order to maximize value for <u>ALL</u> stockholders
✓	FACT: STRATUS HAS PRUDENTLY MANAGED DEBT			
✓	FACT	STRATUS HAS PRU	DENTLY MANA	GED DEBT
✓		: STRATUS HAS PRUI		
<ul> <li>✓</li> <li>✓</li> </ul>	4	<b>2% –</b> Low de	bt to total as	set value <sup>1</sup>
✓ ✓	4 FAC	2% – Low de <b>T: STRATUS HAS STR</b> 2015, the Board condu	bt to total as: CONG CORPORA	set value <sup>1</sup> (As of 3/31/2016)
<ul> <li>✓</li> <li>✓</li> </ul>	4 FAC	<b>2% – Low de</b> <b>T: STRATUS HAS STR</b> 2015, the Board condu een Street Advisors, a r e Board concluded that Stratus. <b>The classified B</b>	bt to total as CONG CORPORA Incted an extensive mationally recogn at the governance board, in place si e provisions, enab	(As of 3/31/2016) ATE GOVERNANCE PRACTIC e review of governance using nized governance advisor ce provisions were appropriate ince the spin-off, along with one the Board to take a
<ul> <li>✓</li> <li>✓</li> </ul>	4 FAC	2% – Low de T: STRATUS HAS STR 2015, the Board condu een Street Advisors, a r e Board concluded that Stratus. The classified l atus' other governance	bt to total as CONG CORPORANCE Incted an extensive nationally recogned at the governance board, in place side provisions, enable offit ALL stockholder board ✓ Ful	(As of 3/31/2016) ATE GOVERNANCE PRACTIC e review of governance using nized governance advisor ce provisions were appropriate ince the spin-off, along with ole the Board to take a ers lly independent audit,
<ul> <li>✓</li> <li>✓</li> </ul>	4 FAC	2% – Low de T: STRATUS HAS STR 2015, the Board condu een Street Advisors, a r e Board concluded that Stratus. The classified l atus' other governance nger-term view to bene 83% independent Bo	bt to total as CONG CORPORANCE Incted an extensive nationally recogned at the governance board, in place side provisions, enable offit ALL stockholder board ✓ Full co no	(As of 3/31/2016) ATE GOVERNANCE PRACTIC e review of governance using nized governance advisor e provisions were appropriate ince the spin-off, along with ole the Board to take a ers



### **FACT: STRATUS' DIRECTOR NOMINEES ARE HIGHLY QUALIFIED**



# WE BELIEVE STRATUS IS WELL POSITIONED TO UNLOCK FURTHER SIGNIFICANT VALUE

 Strong Austin economy supports continued asset value growth

- Experienced team with the necessary relationships and regulatory knowledge in Austin
- Track record of excellent performance and financial resources in place to execute strategy



### Your Vote Is Important

No Matter How Many Shares You Own

If you have questions about how to vote your shares, or need additional assistance, please contact the firm assisting us in the solicitation of proxies:

### INNISFREE M&A INCORPORATED Stockholders Call Toll-Free: (888) 750-5834 Banks and Brokers Call Collect: (212) 750-5833

### **IMPORTANT**

We urge you NOT to sign any gold proxy card sent to you by Carl Berg as doing so will revoke your vote on the <u>WHITE</u> proxy card

If you have already done so, you have every legal right to change your vote by using the enclosed <u>WHITE</u> proxy card to vote <u>TODAY</u> by telephone, by Internet, or by signing, dating and returning the <u>WHITE</u> proxy card in the postage-paid envelope provided



#### Important Additional Information

Stratus Properties Inc., its directors and certain of its executive officers are participants in the solicitation of proxies from Stratus stockholders in connection with the matters to be considered at Stratus' 2016 Annual Meeting. Stratus has filed its definitive proxy statement and form of WHITE proxy card with the U.S. Securities and Exchange Commission (the "SEC") on April 15, 2016 in connection with any such solicitation of proxies from Stratus stockholders. STRATUS STOCKHOLDERS ARE STRONGLY ENCOURAGED TO READ SUCH PROXY STATEMENT, ACCOMPANYING WHITE PROXY CARD (INCLUDING ANY AMENDMENTS AND SUPPLEMENTS THERETO) AND ALL OTHER DOCUMENTS FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE AS THEY WILL CONTAIN IMPORTANT INFORMATION. Information regarding the ownership of Stratus' directors and executive officers in Stratus stock, restricted stock units and stock options is included in their SEC filings on Forms 3, 4, and 5, which can be found through Stratus' website (www.stratusproperties.com) in the section "Investor Relations" or through the SEC's website at www.sec.gov. Information can also be found in Stratus' other SEC filings, including Stratus' definitive proxy statement for the 2016 Annual Meeting and its Annual Report on Form 10-K for the year ended December 31, 2015. More detailed and updated information regarding the identity of potential participants, and their direct or indirect interests, by security holdings or otherwise, is set forth in the definitive proxy statement and other materials to be filed with the SEC in connection with Stratus' 2016 Annual Meeting. Stockholders will be able to obtain any proxy statement, any amendments or supplements to the proxy statement and other documents filed by Stratus with the SEC for no charge at the SEC's website at www.sec.gov. Copies will also be available at no charge at Stratus' website at www.stratusproperties.com, by writing to Stratus Properties Inc. at 212 Lavaca Street, Suite 300, Austin, TX 78701, or by calling Stratus' proxy solicitor, Innisfree M&A Incorporated, toll-free at 888-750-5834.



#### Forward-Looking Statements

This press release contains forward-looking statements in which Stratus discusses factors it believes may affect its future performance. Forward-looking statements are all statements other than statements of historical facts, such as statements regarding the implementation and potential results of Stratus' five-year plan, projections or expectations related to operational and financial performance or liquidity, reimbursements for infrastructure costs, financing and regulatory matters, development plans and sales of properties, commercial leasing activities, timeframes for development, construction and completion of Stratus' projects, capital expenditures, liquidity and capital resources, and other plans and objectives of management for future operations and activities. The words "anticipates," "may," "can," "plans," "believes," "potential," "estimates," "expects," "projects," "intends," "likely," "will," "should," "to be" and any similar expressions and/or statements that are not historical facts are intended to identify those assertions as forward-looking statements.

Stratus cautions readers that forward-looking statements are not guarantees of future performance, and its actual results may differ materially from those anticipated, projected or assumed in the forward-looking statements. Important factors that can cause Stratus' actual results to differ materially from those anticipated in the forward-looking statements include, but are not limited to, the outcome of the strategic review process, Stratus' ability to refinance and service its debt and the availability of financing for development projects and other corporate purposes, Stratus' ability to sell properties at prices its board considers acceptable, a decrease in the demand for real estate in the Austin, Texas market, changes in economic and business conditions, reductions in discretionary spending by consumers and corporations, competition from other real estate developers, hotel operators and/or entertainment venue operators and promoters, business opportunities that may be presented to and/or pursued by Stratus, the termination of sales contracts or letters of intent due to, among other factors, the failure of one or more closing conditions or market changes, the failure to attract customers for its developments or such customers' failure to satisfy their purchase commitments, increases in interest rates, declines in the market value of its assets, increases in operating costs, including real estate taxes and the cost of construction materials, changes in external perception of the W Austin Hotel, changes in consumer preferences, changes in laws, regulations or the regulatory environment affecting the development of real estate, opposition from special interest groups with respect to development projects, weather-related risks and other factors described in more detail under the heading "Risk Factors" in Stratus' Annual Report on Form 10-K for the year ended December 31, 2015, filed with the SEC.

Investors are cautioned that many of the assumptions upon which Stratus' forward-looking statements are based are likely to change after the forward-looking statements are made. Further, Stratus may make changes to its business plans that could affect its results. Stratus cautions investors that it does not intend to update its forward-looking statements notwithstanding any changes in its assumptions, business plans, actual experience, or other changes, and Stratus undertakes no obligation to update any forward-looking statements.

This press release also includes measures of estimated pre-tax net asset value ("NAV"), which are not recognized under U.S. generally accepted accounting principles ("GAAP"). We do not believe there is a directly comparable GAAP measure to NAV. We believe this measure can be helpful to investors in evaluating our business because NAV illustrates current embedded value in our real estate, which is carried on our GAAP balance sheet primarily at cost. Our management uses NAV as one of the metrics in evaluating progress on our five-year plan. NAV is not intended to be a performance measure that should be regarded as more meaningful than GAAP measures. Other companies may calculate this measure differently. For a discussion of NAV, including how our NAV is calculated, please see the Investor Presentation dated March 15, 2016, including the "Cautionary Statement," available on our website at <u>www.stratusproperties.com</u>.

